BACKGROUND PAPER #2
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# PRE-LEAP-RE

# Funding & Private Sector



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The Background Papers are documents in progress, which will form the basis for the discussion with committed stakeholders, who want to contribute to the joint programme LEAP-RE and who may want to become a consortium member or associated partner. Feedback and suggestions for these documents are welcome. The intention with the Background Papers is to foster an inclusive process as possible. The Background Paper series will be finalized in June/July 2019 after the PRE-LEAP-RE #2 Strategic Workshop from 24-26 June 2019 in Stellenbosch, South Africa.

# The current Background Papers:

# **#1 BP Roadmaps & Ecosystem**

Multi-Annual Roadmaps on Research & Innovation and Human & Institutional Capacity Building - Agendas & Pathways | Outcomes from the PRE-LEAP-RE Ecosystem Analysis

# #2 BP Funding & Private Sector

Funding Concept | Private Sector Involvement | Open Philosophy & Intellectual Property Rights

# **#3 BP Long-Term Perspective**

Theory of Change and Impact Pathways | Programme and Innovation Management Cycle | Knowledge Management and Communication Framework | Monitoring & Evaluation Concept

# #4 BP Individual Funding & Contribution Regulations

Individual (National) funding regulations will be collected and have to be applied supplementing the general agreed funding regulations of the consortium.

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#### **Summary**

In this background paper (BP), several aspects of funding in the joint programme LEAP-RE are addressed. It describes the role of the contributors' network, different options for research activities in the frame of LEAP-RE, the potential roles of a Coordination Secretariat (CoSe) and a Call Secretariat (CS), the contributors' influence on research impact, the role and options of a consortium agreement, the distribution of funds in calls for research proposals and recommendations and discussion points for the development of LEAP-RE regarding the funding and budget allocation to be discussed and developed during the PRE-LEAP-RE workshops and round tables. Furthermore the private sector involvement will be addressed as well as Intellectual Property Rights (IRP) and Open Philosophy for managing and communicating knowledge.

#### 1. Introduction

This background paper (BP) supplements the series of background papers and addresses funding of activities in the future joint programme LEAP-RE and thereafter. This first draft is based on the experiences of the ERA-Net ERAfrica, the ERAfrica Initiative, the ERA-Net Cofund LEAP-Agri and the EJP Rare Diseases and the discussions of the 1st PRE-LEAP-RE strategic workshop in December 2018 in Brussels. Moreover, the draft benefit of the revision of the Horizon 2020 Work Programme by the EU Commission approved in June 2019 which foresee the incoming of a RIA for the forthcoming

#### **LEAP-RE** WILL BE A NETWORK OF:

- Funding Institutions providing the financial support to execute dedicated actions
- 2. Research Performing organisations contributing to the activities and to the sharing of the eligible cost
- 3. Other actors within the Quadruple Helix approach in the field of RE like private sector or civil society organizations (or foundations and philanthropic organisations) may be engaged with a role that will be defined with dedicated negotiation

African- European joint programme on renewable energies which is supposed to follow the current CSA. LEAP-RE, as a joint programme, could adopt some of the preexisting experience and make leverage on the RIA instrument to complement them, suggest changes and add further elements as needed. It is intended to identify a group of funding institutions belonging to different typologies, who may become the core consortium for the future LEAP-RE and develop the design of #2 BP towards the writing of the proposal for LEAP-RE, which will be based on the PRE-LEAP-RE's BPs system.

## 2. Contributor's Networks

LEAP-RE will become both a (future) Horizon 2020-funded project supporting collaboration between Africa and Europe in the field of renewable energies (RE), and also a long-term network of stakeholders<sup>1</sup> all able to achieve the ambitious objective of the programme by contributing to its implementation in different ways and the maintenance of common activities after LEAP-RE.

The Multi-stakeholder group will be made by

- Funding institutions that will participate in this bi-regional effort to support research, innovation, and capacity building activities in the field. This network may build on the members and achievements of the ERAfrica network of funders, who have undertaken cooperation in the ERAfrica<sup>2</sup> and LEAP-Agri<sup>3</sup> projects and then attract other funders. The members consist mostly of governmental institutions from different countries from Africa and Europe who are investing in thematic fields of research & innovation (R&I) in general. Ministries responsible for the field of RE but also for education, economy and other thematically related areas to RE could be considered as funders. LEAP-RE will be developed by committed network partners. Funding institutions from the private sector are considered as consortium partners too.
- Research performing organisations that will participate at the programme by sharing their
  experience and expertise and in carrying directly research and innovation projects and capacity
  building initiatives. The majority of this institutions may build on the network of EU-AU research
  institutions already engaged in the pre-existing long term partnership between Africa and Europe
  on renewable energies (among the many: AEEP, EUEI PDF, High Level Platform for Sustainable

<sup>&</sup>lt;sup>3</sup> http://www.leap-agri.com/



<sup>&</sup>lt;sup>1</sup> See #3 BP ,Long-Term Perspective'

<sup>&</sup>lt;sup>2</sup> https://www.erafrica.eu/

Energy Investment, an institutions, EU-Africa Long Term Partnership on Sustainable Energy: The Role of Research & Innovation)

• Other institutions belonging to the Quadruple Helix approach for promoting innovation. Private sector or civil society organizations (like interest group representation, user and consumer protection organisations, and also foundations and philanthropic organisations) may be engaged as consortium partners contributing to the activities of the programme in particular as funders, or be it as associated partners (to be defined) and third parties.

Such a diverse set of participants supports the implementation of a wider set of activities and will not be relegated to the unique role of implementers. The needs and views of potential partners will be heard via dedicated dialogues undertaken within the project. The improvement of RE-systems by fostering innovations and innovation systems is a strategic element of the long-term implementation approach of LEAP-RE<sup>4</sup> which at any rate, requires a strong commitment of public authorities because it implies strategy integration up to the highest level.

Particular attention should be paid to the inclusion of stakeholders from the private sector. Participation of the private sector in LEAP-RE activities (both internal and external to the consortium) is foreseen, as well as in the funding partnership as e.g. potential donors. Their willingness to invest in research is likely dependent on their accruing benefits from the research results. Engagement with the private sector should take place early enough in the development of the partnership to ensure their ability to participate in the shaping of the partnership.

# 3. Open Calls and LEAP-RE Consortium activities

The LEAP-RE consortium may include within the project activities two main types of actions: open calls for research proposals where third parties may be engaged, enlarging the network of researchers as beneficiaries on the one hand, and research and innovation and capacity building activities directly undertaken by the consortium members on the other hand.

Open calls should be jointly designed and implemented to support some of the research and other activities defined in the R&I and HICB roadmaps' agendas described in the #1 BP 'Roadmaps & Ecosystem'. The open calls should be competitive and open to participation from actors outside the consortium, on the basis of the criteria agreed by the participating funding parties. The calls should be funded with research funders' budget of the consortium together with part of the

#### CALLS

- 1. Open Calls: competitive calls open to participation from third parties. Funded by research funders' budget along with the EC's budget contribution.
- Consortium Activities: jointly executed and codesigned activities, implemented by LEAP-RE consortium members benefitting from 50% of the eligible costs.

European Commission's (EC) budget contribution to LEAP-RE. The funding of the projects should be a balanced cooperation between African and European institutions. The participation options of researchers from countries who are not involved in the LEAP-RE consortium have to be clarified in detail and comply with the Annotated Model Grant Agreement (AMGA)<sup>5</sup>. Eligibility criteria could force to have e.g. at least 2 members of the LEAP-RE consortium involved in the proposal, one from Europe and one from Africa. This has to be discussed and agreed upon by the partners who will form the LEAP-RE consortium and draft the project. Common eligibility criteria for LEAP-RE will have to be also

<sup>&</sup>lt;sup>5</sup> http://ec.europa.eu/research/participants/data/ref/h2020/grants\_manual/amga/h2020-amga\_en.pdf



<sup>&</sup>lt;sup>4</sup> Please have a look at the draft #3 Background Paper 'Long-term perspective' about the long-term approach for the network of partners (Theory of Change and Impact Pathway (TCIP), the Programme and Innovation Management Cycle (PIMC) and the AU-EU Knowledge Management and Communication Framework (KMCF)).

defined by the LEAP-RE consortium. Together with additional individual (national) funding and contribution regulations to whom PRE-LEAP-RE consortium is dedicating a specific document (see #4 BP 'Individual Funding & Contribution Regulations').

Research & innovation and capacity building activities will be jointly designed and carried out by the LEAP-RE consortium members. These 'internal consortium activities', fully aligned with the R&I and HICB agendas and impact pathways, described in the #1 BP 'Roadmaps & Ecosystem', should be assigned based on competence and expertise of each member, by following a transparent and participative process, detailed in the Consortium Agreement (CA). These activities should be funded with research performing institutions' contribution, together with part of the European Commission's (EC) budget for LEAP-RE. The execution of these activities should be a balanced cooperation between AU and EU institutions. Research performing and other institutions participating should contribute to share at least the 50% of the direct eligible costs. It will be possible to engage external third parties, if their contribution is considered essential and the budget allocation is made in compliance with the GA. Aggregation of consortium members for the implementation of these activities will reflect equity among the EU and AU consortium members

The two points related to open calls and consortium activities will form the basis for R&I funding and partly for HICB funding too. A combination of both open calls and execution 'internal' LEAP-RE consortium activities is possible and foreseen.<sup>6</sup>

#### 4. One Coordination Secretariat and Call Secretariats

The formation of one or more LEAP-RE secretariat(s) is one element of the LEAP-RE approach. The design of the secretariat(s) depends on the formats of research funding, like open calls or research by

the consortium. This would be a decision to be made based on an agreement of the LEAP-RE consortium partners in particular by the funding agencies.

One Coordination Secretariat (CoSe) could be considered for managing and coordinating the LEAP-RE network (see the Draft Management and Implementation Concept). Furthermore, if it is not the role

#### COORDINATION

- A Coordination Secretariat for managing the Network.
- A Call Secretariat for managing the calls, if not included in tasks of the Coordination Secretariat. A rotating secretariat could be envisaged.

of the CoSe to organise calls, specific Call Secretariat(s) (CS) could be considered for designing and implementing open calls for research proposals, depending on the investment level and geographical radius of funders.

For the long-term perspective after LEAP-RE, a rotating secretariat structure could be envisaged, with periodically changing responsibilities of African and European institutions in co-leadership.

The sustainable long-term funding of a CoSe and perhaps CS after LEAP-RE is an issue to be discussed and developed with the stakeholders. In LEAP-RE might be options for funding both secretariats, partly or even 100%. For the long-term, after the LEAP-RE programme, a sustainable structure like e.g. a membership fee for funding a sustainable secretariat infrastructure could be envisaged.

The total cost of the management of LEAP-RE will be financially supported by the EC. A potential scenario which includes 2 coordinator (full time, senior profile), 4 policy officers (2 senior and 2 junior including two of them as communication manager at 50%), 2 financial officer and 2 assistant (full time) might cost around € 5 Million. All positions should be represented by one African and one European colleague. The consortium will have to agree on the format and a balanced international selection of stuff members of the CoSE.

<sup>&</sup>lt;sup>6</sup> Please have a look at the draft #1 BP Roadmaps & Ecosystem.



Draft #2 Background Paper Funding & Private Sector

For a long-term perspective and maintenance of a CoSe, models like the BELMONT Forum will be considered.

#### THE BELMONT FORUM MODEL

- 1. Scientist and stakeholder support is made possible through Collaborative Research Actions (CRAs), which are the Forum equivalent of a call for proposals. New themes are developed through a scoping process and made available for proposals through the Belmont Forum website and its Grant Operations page.
- 2. Each proposal submitted to a CRA theme in the Belmont Forum Grants Operations (BFgo) must consist of a project co-developed by natural scientists, social scientists, and stakeholders that hail from at least three countries.
- 3. Stakeholder is used in its broadest sense in CRAs, representing the potential to co-develop and co-implement projects with communities, policymakers, business and industry, unionized bodies, tribal organizations, non-governmental organizations, and many others not listed here.
- 4. The research itself can take place within one or more countries anywhere in the world, but the team itself must be eligible for support from three funding organizations participating in the CRA.
- 5. Projects are merit reviewed and awards are made through coordinated funding from individual organizations and participants would receive support from their respective institutions.
- 6. Not all Belmont Forum members participate in every CRA.

HTTP://WWW.BELMONTFORUM.ORG

# 5. Contributor's Influence on Research Impact

One major objective of the future funding of R&I is to ensure a balanced collaboration in the research projects to be funded. A regional balance (equity in the participation from both African and European partners) is expected, as well as, given the same quality of the research, a balance in issues such as gender, career development (i.e. between early-career and established researchers), and age. Particular attention will be paid to ethics, in accordance with the EC regulations, and criteria for LEAP-

RE funded activities. Other priorities may be identified through dialogue processes.

The implementation of such priorities should be included in the eligibility requirements of the calls as an addition to the core criteria of scientific excellence.

Eligibility requirements could require a

#### **CALL REQUIREMENTS**

- 1. A balanced collaboration between African and European partners.
- 2. Attention to issues such as gender, career development, and age.

balance in the researchers and other individuals implementing the project, but also in the kind of structure requested, for example, by utilizing for selecting among the equally valuable researches, an inclusive, gender-oriented or youth-oriented approach.

LEAP-RE will monitor and evaluate its own outputs, together with external support<sup>7</sup>. The evaluations should be conducted by both African and European partners in close collaboration. All the activities will be monitored and evaluated by using an M&E framework developed specifically for LEAP-RE internal activities, jointly agreed by the consortium members and aligned with the most common and accepted international framework in terms of research and innovation in the field of renewable

<sup>&</sup>lt;sup>7</sup> Please see #3 BP Long-Term Perspective



energies. In particular, the contribution of LEAP-RE to SDG7 will be taken into consideration with deep care. Particular attention should be paid to communicating research outputs, particularly to endusers and policy makers, for better research uptake. LEAP-RE as a whole will be monitored and evaluated too.<sup>8</sup>

Joint activities and open calls with the AU Research Grants, Belmont Forum, or other relevant initiatives could be considered sooner or later.

The involvement of relevant stakeholders in the design of LEAP-RE's Theory of Change and Impact Pathway (TCIP)<sup>9</sup> is fundamental. While considering the needs of external stakeholders, like end-users, entrepreneurs and decision makers, the consortium members will be able to focus their activities much more effectively and efficiently towards a desired impact.

# 6. The Three Pillars Model and the Consortium Agreement for Budget Allocation

The Grant Agreement (GA) will contain binding statements from the consortium on their own contribution to the LEAP-RE project, including both funding for open calls, sharing the total eligible costs for internal activities, and in-kind contributions even by third parties. In figure 1 'Draft LEAP-RE Calculation' these are steps 1 to 3  $-1^{st}$ , an official cost calculation,  $2^{nd}$ , the binding contribution commitment of the consortium partners and 3<sup>rd</sup>, the development of a Consortium Agreement (CA). Step 1 and 2 will be an iterative process which would be defined based on the overall funding and contributions and the negotiation with all the consortium members: the funding agencies and contributing institutions and the executors of the internal activities.

The allocation of the available budget and the use of the EC Top-Up will be outlined in the CA. The available budget consists of the total contributions by the consortium THREE HYPOTHETICAL SCENARIOS TO EXPLAIN THE CALCULATION OF THE EC TOP-UP PRINCIPLE:

Scenario A: The consortium invests 15 Million €, the EC will contribute 15 Million €, so that ½ of LEAP-RE's budget will be from the EC. The total budget of LEAP-RE would be in this case 30 Million €. The EC will invest their max. possible investment.

Scenario B: The consortium invests 30 Million € and the EC will contribute only 15 Million €, because this is their threshold. The EC will not invest further 30 Million € in this Scenario B.

Scenario C: The consortium invests 10 Million €, the EC will contribute 10 Million € Top-Up which is 50% of the whole budget of LEAP-RE. In this case the EC will be below their theoretical max. option of investing up to 15 Million € as Top-Up.

... other scenarios are possible too and will be calculated together with the group of contributors (GC).

partners to the eligible costs together with the grant contribution by the EC – the EC Top-Up. The EC's Top-Up is calculated based on the consortium's contribution with a specific funding quota. The threshold for the EC Top-Up is a max. of 50% of the total eligible costs (direct and indirect) of the project's budget and limited to a max. of 15 Million €. In the context of the dialogue of the funders, PRE-LEAP-RE will moderate the development of a calculation scenario.

Once the consortium signs the GA and the EC's Top-Up has been calculated, the LEAP-RE partners are free to decide on the allocation of the EC's Top-Up. Given the information included in the GA. Preliminary discussion with the EC and detailed reasoning within the consortium members, the consortium is oriented to support a three pillar approach as displayed in the figures below.

<sup>&</sup>lt;sup>9</sup> For more information on the Theory of Change and Impact Pathways (TCIP), please refer to the draft #3 BP 'Long-term perspective'.



<sup>&</sup>lt;sup>8</sup> Please have a look with this regards at the draft #3 BP 'Long-term perspective' about the LEAP-Coordination-Approach for the network of partners, including research uptake approaches.

External research funding in open calls could be managed in pillar 1; internal research executed by the LEAP-RE consortium member in pillar 2; and in pillar 3, the management and coordination of the LEAP-RE and capacity building measures. Furthermore, capacity building activities could be also integrated in the first two pillars.

In this three pillar's scenario, a calculation will be made about the total eligible costs of each pillar and each consortium member's own financial contribution. The contribution to the total eligible cost will come from the consortium members (i.e. research performing institutions and funding institutions) and the 50% EC's contribution allocated amongst the pillars.

In the CA, the consortium partners will agree on the allocation of their contribution to the total eligible costs. The share of budget among the three pillars will be agreed and defined, while securing that all management costs will be covered by own and EC's contribution. Management costs could also be covered partly as in-kind contribution to allow for a larger budget allocation to the other pillars.

The development of the CA will be an internal negotiation process of the consortium, independently from the EC.

#### Pillar I Pillar II Pillar III ,External' ,Internal Management Research Funding Consortium Coordination Capacity Building Capacity Building R&I Capacity Building Infrastructures Official Cost Calculation **Funders Contribution** 50 % EC Funding Quota of the project costs - upto €15 Mill. **Grant Agreement** Consortium Agreement Agreed Funding Agreed Funding Agreed Funding Quota XY % Quota XY % Quota 100 9

Draft LEAP-RE Calculation

Figure 1: Draft LEAP-RE Calculation

### Draft LEAP-RE Calculation



- open call(s) for proposal for R&I projects
- contributions by LEAP-RE consortium members, incl. ECTop-Up according to the consortium agreement
- · Private sector involvement through the following options:
  - a. (obligatory?) inclusion of entrepreneurs into the funded project consortia, to be defined in the open call(s)
  - Potential financial or inkind contribution of entrepreneurs in the R&I projects
  - Addressing entrepreneurs through obligatory Theory of Change and Impact Patways (TCIP) of the R&I projects, including binding longterm communication concepts with the private sector
- Obligatory: Capacity building activities to be included into each R&I project according to the LEAP-RE roadmaps
- Integration of R&I projects output into a long-term programme and innovation management cycle (PIMC) and a knowledge management and communication framework (KMCF) to a) allow funders to shift from midterm to long-term collaboration approaches and b) to foster dialogues also with the private sector (e.g. extension services, innovation centers, etc.)

Figure 2: Draft Pillar I LEAP-RE

### Draft LEAP-RE Calculation

# Pillar II

Capacity Building

- #1 Roadmap: Evaluation of priority joint R&I actions
  - Group of actors to be identified by the LEAP-REconsortium to do research in this field
  - o Obligatory: open access to the activitie's output
- Further groups of researchers & entrepreneurs following one or more of the LEAP-RE roadmaps according to the overall LEAP-RE Theory of Change and Impact Pathway (TCIP)
- Investmets into the development of collaboration infrastructures with Pillar III
  - a. technically:researchinfrastructures
  - methodologically: long-term Coordination Secrateriat (CoSe) mechanism
- Inclusion of capacity building activities according to the roadmaps
- Integration of R&I outputs into a long-term programme and innovation management cycle (PIMC) and a knowledge management and communication framework (KMCF) to a) allow funders to shift from mid-term to long-term collaboration approaches and b) to foster dialogues also with the private sector (e.g. extension services, innovation centers, etc.)

Figure 3: Draft Pillar II LEAP-RE



# **Draft LEAP-RE Calculation**



- Management and coordination of LEAP-RE
- Contributing to a long-term Coordinating Secretariat (CoSe) Model to be developed in Pillar II
- Fostering the development of a long-term perspective towards an African European collaboration in RE by establishing first programme and innovation management cycle (PIMC) and a knowledge management and communication framework (KMCF) to a) allow funders to shift from midterm to long-term collaboration approaches and b) to foster dialogues also with the private sector (e.g. extension services, innovation centers, etc.)
- Capacity building activities within the LEAP-RE consortium and other
  potential actors in future PIMCs and other collaboration networks in R&I,
  including building the future CoSe after LEAP-RE with one African and one
  European partner institution as co-leaders

Figure 4: Draft Pillar III LEAP-RE

# 7. Eligibility Criteria and Funding and Contribution Regulations

Depending on the agreements of the group of funders, common eligibility criteria and funding and

contribution regulations will have to be defined by the consortium members for each pillar. These common funding and contribution regulations will be complemented by (national) eligibility criteria and funding and contribution regulations.

For the open call (pillar I - see paragraph Distribution of Funds for Open Calls for Research Proposals and other Activities ), in the (national) eligibility criteria and funding and contribution regulations, the

#### **CALL REQUIREMENTS**

- The group of funders jointly defines common eligibility requirements and Individual national funding regulations will also be applied for the open call
- In order to carry out the internal activities, LEAP-RE criteria will also be defined by the consortium members. Compliance with the GA will be also guaranteed

contributors will define, who can apply to the call, what type of costs are eligible for funding, upper funding limits for the eligible costs per project, any additional requirements and contact data of information points and link(s) to website(s) with information and documents on eligibility criteria and funding regulations.

For the internal activities and the management of the project (Pillar II and Pillar III – see paragraph 10), the consortium may also define internal criteria for enforcing the AU-EU sharing of responsibility and joint research, the inclusion of young research and gender equity.

# 8. Distribution of Funds for Open Calls for Research Proposals and other Activities



Ministries, public funding agencies, public and private research institutions and other actors from the private sector are already or could be interested in contributing their resources in LEAP-RE activities. With the LEAP-RE RIA, the inclusion of the investments of also research institutions and private players will make a difference in the collaboration in R&I and HICB from the past, and make a further step towards a closer bi-continental collaboration in RE.

Public funding institutions can contribute to the PRE-LEAP-RE in different ways. In the open call in Pillar I, according to their national regulations, they can support national researchers and innovators in a transnational collaboration environment. They could also contribute to the activities in Pillar II which are of common interest and e.g. in building a long-term infrastructure and mechanism for maintaining the collaborative network.

Research institutions and private players might not only being interested in developing projects and applying for funds in the open call in Pillar I. They might be interested in the activities within Pillar II as R&I or capacity building activities could be funded at 50%. There might also be an interest, according to some specific internal regulation, to contribute to Pillar I as funders. For the Research institutions that will not be partner, there might be the option to participate to the open calls as implementing agencies.

Engagement and co-investment with private sector in general could be beneficial for identifying need-oriented R&I priorities and addresses earliest stages of innovation. Their engagement can be in Pillar II and, for some of them who wish to fund third parties research or capacity building activities, even Pillar I.

The effectiveness of the whole LEAP-RE project and projects funded by LEAP-RE, would be improved by also raising the chances of commercial success while including private sector actors.

For meeting the needs and requirements of the private sector, its actors should be involved in formulating the Multi-Annual Roadmaps, which should support the strategy and planning of technology development by aligning innovation targets with knowledge and resource requirements.

# Funding Pots - Experience from the ERA Learn Platform

The ERA Learn Platform highlighted three potential options that could be used for distribution of funds in particular in a joint call management<sup>10</sup>:

- A virtual common pot: participating national funders distributing funding directly to their own national / regional applicants;
- A real common pot: participating national funders provide their financial contribution to a central unit, which then distributes funding to project consortia;
- A mixed funding pot: part of the call budget is spent as a virtual common pot, and part with a real common pot.

These options should be considered by the Consortium, and a selection made for each of the pillars' budgets in the project. It seems to be likely that the LEAP-RE consortium will agree on a mixed funding pot.

### Pillar II - Selected Co-funded Research at 50%

This is the most common funding mode for co-funded research projects by research performing institutions and private players. All participating organizations will contribute to the eligible total cost of an agreed specific action. The PRE-LEAP-RE consortium may decide to share joint effort for research and capacity building in order to encourage more joint AU-EU actions.

This funding mode enables experienced research institutions and private players with experience in

<sup>&</sup>lt;sup>10</sup> Source: https://www.era-learn.eu/support-for-p2ps/implementing-joint-calls/funding-of-projects/distribution-and-monitoring-of-funds



R&I and capacity building to invest and participate in the RIA.

The consortium may decide to define a threshold of minimum commitment for the research institutions and private players to become partners in the RIA in order to avoid a huge and unmanageable consortium. The threshold could be defined on an annual base i.e € 100.000, which makes a total of € 500.000 in 5 years in LEAP-RE.

Each research institution and private player will have to commit their contribution in the GA as well as in the CA together with the envisaged research and capacity building activities. With the signature in the GA and the CA the contributors will give a legally binding commitment.

With the EU-Top UP, administrative measures like financial accounting and reporting needs could be covered.

One activity the stakeholders may wish to invest in could be the development of principles, mechanism as a guideline and infrastructure for future CoSEs, from which all actors will benefit after LEAP-RE.

## Venture capital for R&I could rise interest

The development of revolving funds for R&I on different geographical levels could be considered as an option too. This would mean the establishment of a fund addressing the need of researchers and innovators for venture capital. This venture capital will have to be re-transferred to the fund at a later stage. This could create on the long run a constant loop for innovation funding. This fund could be managed on the long run by the CoSE.

# 9. Stakeholders Involvement – the Quadruple Helix Approach

The opportunity for designing and deploying an integrated R&I framework for RE in developing economies shall be driven by key factors such as population and economic growth, energy demand growth and a growing share of clean power targets in the regional energy mix. The latter reflects a need to secure on energy security and improve economics relative to fossil fuels costs in some regions.

Additionally, RE is now widely recognised as one of the most economical ways of addressing climate change and many countries have established energy efficiency targets. Energy is critical to solving the climate change challenge and is also the fuel powering our economies and the society. Transportation, industry and households consume energy in the form of electricity or fuel, produced from different renewable and fossil fuel sources and delivered through an array of infrastructures built and operated by many actors. Over the past decade, technology innovation and a favorable policy environment have transformed the energy landscape but effort still needs to be put.

Funding in R&I activities in RE falls short of what is required to effectively accelerate innovation, and large investments in breakthrough technologies for sustainable energy innovation comes with risks that are greater than what countries or the private sector can undertake. Thus, an international and independently managed scheme that manages R&I funding from interested countries, as well as from the private sector, could potentially have significant impact if well designed and supported by a critical mass of stakeholders.

The Quadruple Helix plays role in Research and Innovation as it is nowadays more and more envisaged. This approach was also a mainstay of the PRE-LEAP-RE project proposal and the benefit for each stakeholder are included in table 1. For this reason, as already highlighted in paragraph 2 'Contributor's Networks' and taking profit of the RIA scheme, research performing institutions and private players will be contributing partners within the LEAP-RE consortium.

This approach is in line with that is requested to enable an inclusive innovation eco-system.

Indeed, an effective innovation ecosystem therefore enables entrepreneurs, companies, universities, research institutions, investors and government agencies to interact effectively to maximise the



economic impact and potential of their research and innovation.

Thinking about the innovation ecosystem in this way suggests some important features that lie at the heart of why and how the innovation ecosystem is a useful focus:

An ecosystem is ...

- 1. dynamic and flexible, allowing new entrants to become part of the ecosystem with minimal entry barriers while allowing parts of the ecosystem to fade and leave active involvement.
- 2. an open system with no respect for jurisdictional boundaries or geographies.
- 3. not concerned with its structures but is rather focused on the range and quality of interactions within and between the structures in the ecosystem.

Several systems and networks have been created for deployment of the use of RE, especially with the active participation of the private sector. These are mainly networking and promotion platforms for attracting inbound venture and private equity funding for RE start-up companies. These clusters could prove an important channel for private finance because of the involvement of many of the biggest industrial companies. The role of these technology networks could change, however since climate mitigation and adaptation problems, especially in infrastructure and utilities, require solutions to whole systems rather than individual problems. These clusters could provide an important component in scaling up mitigation solutions. Private sector companies that are directly linked to project development and knowledge management and communication of projects with an RE agenda, could be an important part of any future solution, with a potential that is largely unexploited to date.

#### Academia **Public Sector Private Players Civil Society** Financial and Accelerating innovative For high-end Consumer protection technological economic development technology companies: End-user interest conditions to achieve Preventing "brain Development of new forward and promote innovative exodus" technological solutions Cross-cutting fields ideas on the market Increasing foreign and creating new advocacy (environment, Obtaining the investments and competitive products employment, gendercopyrights -Reducing the innovative possibilities for exports balance, development remuneration for the New high-end tech jobs cycle and implementing cooperation, developed and the idea into the sustainable land use, Increase standard living product patented use, etc.) popularity amongst Reducing the risk of "Innovation ecosystem Consolidating the staff business and scientific creating and model for component in the circles manufacturing noncommercialization of technical and scientific High certification competitive products research results", potential of the region training and graduating Proceedings of the Attracting investments; Attracting competitive specialists with practical International specialist to promote improving intensive scientific and theoretical Conference on Business infrastructure knowledge application. Excellence, 11(1), 1020products Developing a laboratory 1032. For investments and scientific basis with risk funds high-end equipment Availability of University and students' implemented involvement in innovative projects innovative businesses. ready to be promoted Accelerating innovative on the market economic development Availability of Preventing "brain innovative projects in exodus" an incomplete Increasing foreign implementation phase investments and Innovative possibilities for exports development "bank"; Profitable New high-end tech jobs

Increase standard living level
 Consolidating the staff component in the technical and scientific potential of the region
 Attracting investments; improving infrastructure.

Table 1: Benefits for the Stakeholders

#### Sustainable energy innovation Eco-Systems: A case Study

Sustainable energy innovation can better be deployed through networks and systems that cross national borders and involve a multitude of actors, from large companies and start-ups to research and policy institutions. Such an initiative is Mission Innovation (MI), an alliance launched at COP21 comprising 22 governments and the EU, representing 80% of global clean energy RD&D and 70% of global GDP. MI members have committed to double their clean energy RD&D spending per year by 2021 and to work to make sustainable energy more widely affordable and scalable. MI focuses on seven specific technology areas and cross-cutting issues to accelerate innovation.

# 10. Open Philosophy and Intellectual Property Rights

The financing mechanism expected for the LEAP RE (including European Union funding through its H2020 program) would require that each beneficiary comply with the EU rules dedicated to Open Access (OA) and Intellectual Property Rights (IPR). Under Horizon 2020, the legal basis for open access is established in the framework program and its rules for participation. These principles are reflected in specific requirements in the AMGA and the Horizon 2020 work programs. The AMGA provides specific explanations on the Grant Agreement.

Rules on OA and IPR from African side will have to be considered in LEAP-RE too and will become a part of the GA and the CA.

LEAP-RE will adopt the principle that publicly funded research data is a public good, produced in the public interest, which should be made openly available with as few restrictions as possible in a timely and responsible manner that does not harm IPR and privacy of informants.

Additionally, LEAP RE partners could define in the CA further commitments that will be considered necessary to take into account supplementary concerns in regard to above mentioned documents.

#### 11. Associated Partners

The bigger a project consortium will become the more difficult it will be to coordinate the processes. Therefore it is of the interest of LEAP-RE to keep the consortium of the project as small as possible. That's why an agreement has to be defined on how to include associated partners who will not be part of the management and coordination processes of the project but e.g. of the funder's network which contributes to the eligible costs of the project.

In case it would be an EC's obligation, that the funds, which will have to form the basis for the calculation of the EC's contribution to the project, have to be provided only from consortium partners, then the consortium will have to be formed by all contributors. Ideally, LEAP-RE would find a solution together with the EC, that the budget contributions from 'associated partners' could be included into the calculation of the eligible costs of the project and hereby of the EC's Top-up.



Another category of 'associated partners' could be defined for those, who are not contributing to the eligible costs of the project, but wish to be linked to the LEAP-process in the context of the project and thereafter. Defining the roles of those associated partners might be considered also in the context of the development of the CoSE and the long-term perspective for LEAP-RE (PIMC and KMCF) with basic network mechanisms.



# 12. Glossary

- 2iE Fondation 2iE Association, Burkina Faso
- **ACU** Association of Commonwealth Universities, UK
- AESG Africa Energy Services Group Ltd., Rwanda
- AMGA Annotated Model Grant Agreement
- ANER Agence Nationale pur les Energies Renouvable, Sénégal
- ANME Agence Tunisienne de la Maitrise de l'Energie; Tunis
  - **AU** African Union
  - **BLE** German Federal Office for Agriculture and Food | Bundesanstalt für Landwirtschaft und Ernährung
  - **CA** Consortium Agreement
  - **CCSE** Climate Change and Sustainable Energy
  - CEA Commissariat à l'énergie atomique et aux énergies alternatives, France
  - **Col** Confirmation of Interest (of those who sent a letter of support before the GA)
  - CSIR Council for Scientific and Industrial Research, South Africa
  - **CSP** Concentrated Solar Plant
- **DEDEAT** Economic Development, Environmental Affairs and Tourism, South Africa
  - **DLR** German Aerospace Center
- **DLR-PT** German Aerospace Center Project Management Agency
  - **DoA** Description of Action
  - **DoW** Description of Work
  - **DST** Department of Science and Technology, South Africa
  - **ECCP** Electronic Content Collaboration Platform , PRE-LEAP-RE partners only
  - **EERA** European Energy Research Alliance
    - **EJP** European Joint Programming
    - **Eol** Expression of Interest
    - **EU** European Union
  - FCT Fundação para a Ciência e a Tecnologia, Portugal
- **FNSSA** Food and Nutrition Security and Sustainable Agriculture
  - GA Grant Agreement; also AMAGA
  - **GC** Group of Contributors (Ministries, funding agencies, public and private research institutions and actors from the private sector like e.g.entrepreneurs)
- **HLPD** Hich Level Policy Dialogue
  - IE KIC Innoenergy SE, Belgium
  - IPR Intellectual Property Rights
- JYU Jyväskylä Yliopisto/University of Jyväskylä, Finland
- KINNO Knowledge & Innovation Consultanta Symvouleftiki Monoprosopi Epe, Greece
- **KMCF** Knowledge Management and Communication Framework
- **LEAP** Long-term Joint EU-AU Research and Innovation Partnership
- **LEAP-Agri** Long-term Joint EU-AU Research and Innovation Partnership on FNSSA (ERA-Net Cofund)
  - **LEAP-RE** Long-term Joint EU-AU Research and Innovation Partnership on Renewable Energy (RIA)
    - **LGI** LGI Consulting, France
    - MESRS Ministry of Higher Education and Scientific Research, Algeria
      - MI Mission Innovation
      - NRF National Research Foundation, South Africa
      - **NWO** Netherlands Organisation for Scientific Research



**OA** Open Access

PAUWES Pan-African University of Water and Energy Services

**PIMC** Programme and Innovation Management Cycle

POLIMI Politecnico di Milano, Italy

**PRE-LEAP-RE** PREparing for a Long-term Joint EU-AU Research and Innovation Partnership on

Renewable Energy (CSA)

**RD&D** Research, Development and Demonstration

**RE** Renweable Energy

**REA** Research Executive Agency under the power delegated by the EC

**RES** Renewable Energy Sources

**SG** Stakeholder Group

**SOM** Senior Official Meeting

**SU** Strathmore University, Kenya

WASCAL West African Science Service Center on Climate Change and Adapted Land Use

# **PROJECT PARTNERS**



































